



# Segment, Target, but mostly Position (STP)

Content to support Year 1 Business A' Level

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### **Learning Objectives**

- Describe the concept of STP
- Explain various segmentation bases
- Outline a process to effectively target a priority market
- Critically evaluate the importance of positioning strategies

### Segmentation

- Segmenting markets is a foundation for superior performance.
- Understanding how buyers' needs and wants vary is essential to designing effective marketing strategies.
- Effective segmentation is one of the most critical factors in developing and implementing effective marketing strategy.

# **Typical Bases**

Geographic	Demographic	Behavioural	oural Psychographic	
"Customers within 2 mile radius of the M6	"A Level Students"	"Customers wanting value for money when they impulse purchase"	"Customers who prefer not to use "single use" plastics"	
Customer location Region Urban or Rural Acorn caci	Age Gender Occupation Socio-Economic grouping	Rate of usage Benefits sought Loyalty status Time to purchase	Personality Lifestyles Attitudes Class	

#### **Consumer Markets**

Characteristics

of people/

organizations

Age, gender, race

Income

Family size

Lifecycle stage

Geographic location

Lifestyle

Use situation

Occasion

Importance of purchase

Prior experience with product

User status

Buyers' needs/

preferences

Brand loyalty status

Brand preference

Benefits sought

Quality

Proneness to make a deal

Purchase behavior

Size of purchase

Frequency of purchase

# Selecting the Segmentation Strategy

- Deciding how to segment depends on:
  - Market maturity
  - Competitive structure
  - Organisation experience

#### Remember

- Identifiable,
- Accessible,
- Attractive

## **Market Targeting Strategy**

- Targeting and positioning strategies consist of:
  - Deciding which segment(s) to target
  - Designing and implementing a positioning strategy for each target

### This is content that we test in the...

- Aberystwyth University Entrance Exam
- Successfully complete an exam (there are multiple points in the year and you can take it in the subject you are best at) and earn yourself an unconditional or reduced offer for the Business School
  - More details here (use short link):

     https://www.aber.ac.uk/en/undergrad/before-you-apply/scholarships/entrance-scholarships-merit-awards/

### **Positioning**

- Already have a specific consumer segment in mind.
- Now the company must ensure that the target consumer
  has a clear and distinctive image in mind regarding
  the product or service.
- Needs to be:
  - Consistent
  - Positive

## The 4 C's of Positioning

- Clarity: in terms of target market and differential advantage
- Consistency: maintain a consistent message
- <u>Credibility</u>: in the minds of the target customer--they must believe the claim
- offer the customer something of value competitors cannot provide (competitors should be named if possible)

### **VIDEO CASE STUDY: Burberry**

Burberry has positioned its brand in the minds of consumers to be 'functional luxury'.

Burberry maintains a product line with great width and depth consisting of many products.

Their products fall into one of the two main categories: fashion or continuity.

#### **Questions:**

- Please describe the brand transformation process of Burberry? What were the main reasons why Angela Ahrendts were so successful with this brand transformation?
- What are the main motives behind the product line extension from the original Burberry trench coat into other product areas?
- How does Burberry positioning strategy address the 4C's.



https://www.youtube.co m/watch?v=krQG2Hceov4



The positioning statement serves as the foundation for all of the positioning efforts

The three key components:

- (1) the audience and context
- (2) the value proposition, and
- (3) the action components that will be used by the company to deliver the value proposition to the audience in the context identified

### Positioning strategy: Steps

- Establish competitive frame
- Determine current perceptions of consumers about product/brand
- Develop possible positioning themes
- Screen positioning alternatives to select the most appealing
- Develop a marketing mix strategy for the selected overseas market(s)
- Monitor effectiveness

- Internal tool
- Identifies your target market
- Gives the reason to buy (point of differentiation)
- Guides marketing efforts (mix)
- Keeps your focused on your marketing goals as all activity should support this statement.



[Convince] business managers and professionals engaged in making time sensitive decisions about international business,

[That] DHL delivers on time

[Because] its pickup, transportation and delivery system is wholly-owned and managed by DHL personnel, not by third party providers.



[Convince] Business and leisure air-travellers that Virgin is the best choice for air travel.

[That] Virgin will get the traveller to where they need to go, safely, on time, and at a reasonable price.

[Because] Virgin focuses on creating an environment where passengers love to fly and where employees love to work.

### Segmentation

## Take 5 to draft yours – please.

Convince

**That** 

Because

By 'yours' we mean:

- a) You ©
- b) Your chosen assignment brand
- c) Any of these (see overleaf, from Interbrand "Top Brands of 2018"

## Segmentation

1	02	03 TOP GROWING	04	05	06	07	80
<b>K</b>	Google	amazon	Microsoft	Coca Cola	SAMSUNG	TOYOTA	
- <b>16%</b> 14,480 \$m	+10% 155,506 \$m	+ <b>56%</b> 100,764 \$m	+ <b>16%</b> 92,715 \$m	<b>-5%</b> 66,341 \$m	+6% 59,890 \$m	<b>+6%</b> 53,404 \$m	<b>+2%</b> 48,601 \$m
9	10	11	12	13	14	15	16
f	M	(intel)	IBM		DISNEP	CISCO	(ge)
<b>6%</b> 5,168 \$m	+5% 43,417 \$m	+10% 43,293 \$m	<b>-8%</b> 42,972 \$m	-1% 41,006 \$m	<b>-2%</b> 39,874 \$m	<b>+8%</b> 34,575 \$m	<b>-26%</b> 32,757 \$m
7	18 TOP GROWING	19	20	21	22	23	24
	LOUIS VUITTON	ORACLE.	HONDA	SAP	pepsi	CHANEL	AMERICAN EXPRESS
- <b>11%</b> 0,120 \$m	<b>+23%</b> 28,152 \$m	<b>-5%</b> 26,133 \$m	<b>+4%</b> 23,682 \$m	+1% 22,885 \$m	+ <b>2%</b> 20,798 \$m	<b>NEW</b> 20,005 \$m	+8% 19,139 \$m
5	26	27	28	29	30	31	32
ZARA	J.P.Morgan	IKEA	Gillette	ups	HEM	Pampers.	HERMES
<b>5%</b> 7,712 \$m	+ <b>12%</b> 17,567 \$m	<b>-5%</b> 17,458 \$m	<b>-7%</b> 16,864 \$m	+3% 16,849 \$m	-18% 16,826 \$m	+ <b>1%</b> 16,617 \$m	+15% 16,372 \$m
3	34	35	36	37	38	39 TOP GROWING	40
Budweiser	accenture	Ford	НУППОВІ	NESCAFÉ.	ebay*	GUCCI	NISSAN
<b>2%</b> ,627 \$m	+ <b>14%</b> 14,214 \$m	<b>+3%</b> 13,995 \$m	+3% 13,535 \$m	+ <b>3%</b> 13,053 \$m	<b>-2%</b> 13,017 \$m	<b>+30%</b> 12,942 \$m	+6% 12,213 \$m
	42	43	44	45	46	47	48
	ത്ത	PHILIPS	Goldman Sachs	cîti	<b>★</b> HSBC	AKA	ĽORÉAL

### Recent Accolades

- National Student Survey (NSS) 2020
  - Marketing 2<sup>nd</sup> BEST in UK
  - Finance 3<sup>rd</sup> BEST in UK
  - Accounting 9<sup>th</sup> BEST in UK
  - Economics 15<sup>th</sup> BEST in UK
- Guardian 2020 University Rankings
  - Business 16<sup>th</sup> in UK
  - Marketing 16<sup>th</sup> in UK
- Complete University Guide 2020
  - Tourism 6<sup>th</sup> in the UK



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UNIVERSITY OF THE YEAR FOR TEACHING QUALITY

